Dear Students, Faculty and Staff:

These are days that bring both challenges and opportunities. Even as the end of the academic year approaches, we continue our intensive efforts to redesign the State System to better focus on ensuring student success, leveraging the strengths of our 14 universities, and transforming our leadership structure. The goal is to maximize service to our students and the Commonwealth. You are an important part of that process, and we encourage you to stay engaged with that effort (see the <u>System Redesign</u> website).

Amid these efforts, members of the Legislature also are reviewing how the State System should best be organized to ensure its viability and sustainability. Two years ago, we started this critically important conversation with our own top-to-bottom review of the State System. And since then, we've moved from review to redesign. We remain engaged with our elected officials to ensure they understand the powerful impact our 14 universities have and the mission our talented faculty and staff advance every day in providing high-quality, high-value educational experiences. We are committed to strategic, intentional, and thoughtful change—change that will be good for our students, our universities, our communities, and our Commonwealth.

We look forward to continued collaboration with you and with our elected officials. We will keep you informed and seek your continued partnership.

Cindy Shapira Chair, Board of Governors

Karen Whitney Interim Chancellor